EUROPE SUMMIT 2023

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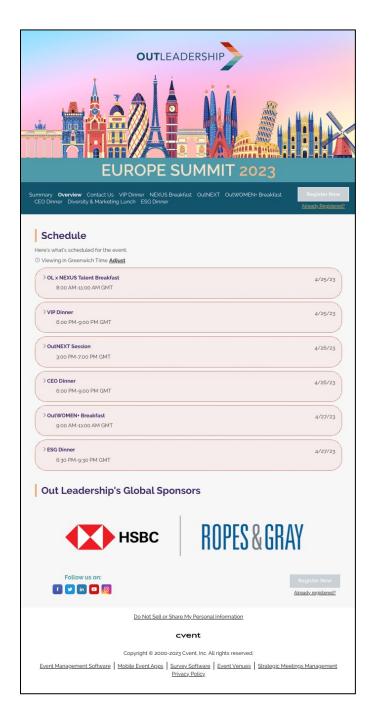


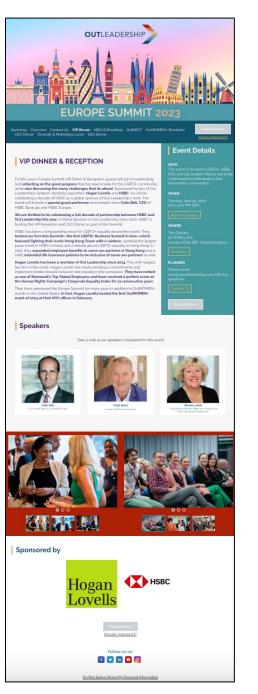
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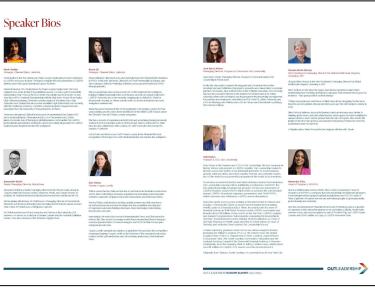
























VIP DINNER

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NEXUS BREAKFAST

HOSTED BY NEXUS and REED SMITH

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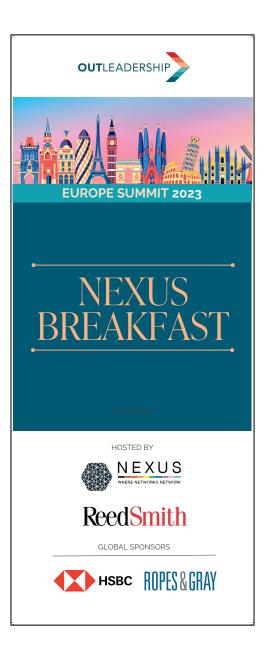


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#outleadership #returnonequality



WELCOME TO **OUT LEADERSHIP EUROPE SUMMIT 2023**

NEXUS BREAKFAST

HOSTED BY





Agenda

8:00 - 8:20am: **Networking Breakfast**

Welcome from NEXUS, Out Leadership and Reed Smith 8:20 - 8:30am:

Todd Sears, Founder & CEO, Out Leadership

Tamara Box, Managing partner, Europe & Middle East, Reed Smith

Dan Ricard, Operations Leader, Chief of Staff, PwC, and Founder and Co-Chair, NEXUS

8:30 am: **Quarterly News Digest**

Geffrye Parsons, Founder & CEO, The Inclusion Imperative

8:35 - 9:20am: Next-Level Changemaker Masterclass for Employee Network Leaders

Justine Lutterodt and Elias Westerdahl, The Centre for Synchronous Leadership

9:20 am:

10:25am:

Next-Level Changemaker Masterclass for Employee Network Leaders 9:30 - 10:00am:

The LGBTQ+ Community and Alcohol 10:00 - 10:20am:

Elias Westerdahl and Dr David McLaughlan, Chief Medical Officer and Co-Founder | Curb

Closing remarks 10:20am:

Jane Barry-Moran, Managing Director, Programs & Research, Out Leadership Dan Ricard, Operations Leader, Chief of Staff, PwC, and Founder and Co-Chair, NEXUS

Ethan Spibey, Founder & Director, FreedomToDonate

Alicia Millar, Director, Learning & Development, EMEA, Reed Smith, Practice Director, Brands2Life

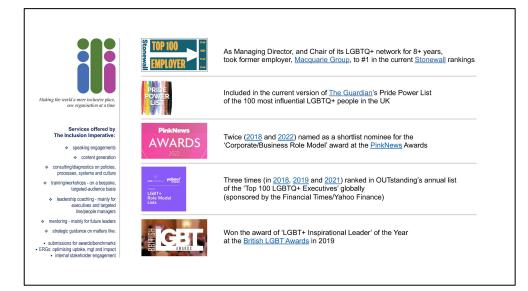
Nexus Survey Launch

Dan Ricard, Operations Leader, Chief of Staff, PwC, and Founder and Co-Chair, NEXUS

ReedSmith



























OutNEXT

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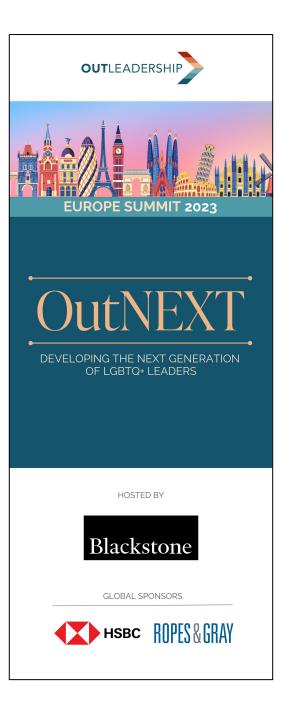
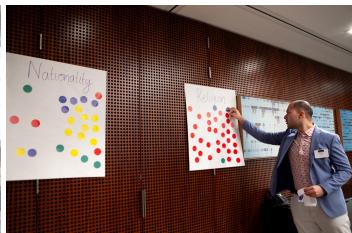


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CEO DINNER

HOSTED BY HSBC

Screens 55" Portrait



Screens 55" Landscape



Menus



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Name Plates

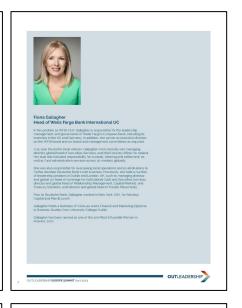


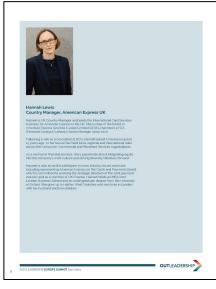


































OutWOMEN+ BREAKFAST

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ESG DINNER

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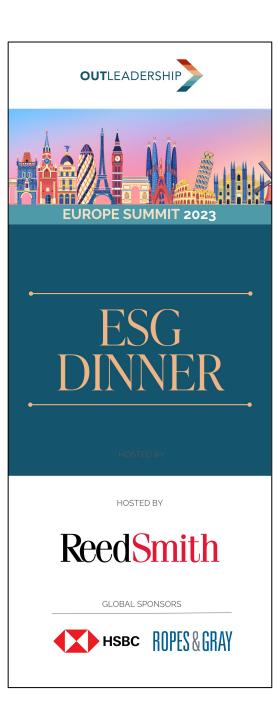


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Name Plates









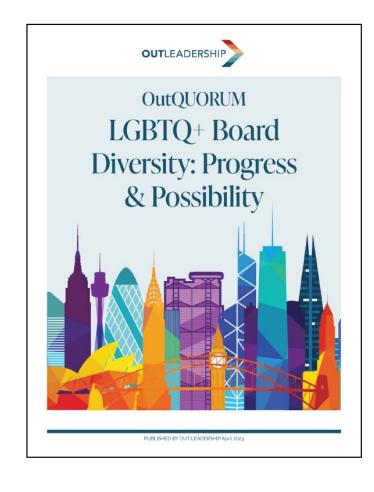












Executive Summary



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FTSE





PUBLISHED BY OUT LEADERSHIP April 2023

Out Leadership is a global platform for business, nonprofit organizations, and governments to drive equality.

OutOUORUM has three key areas. We want to change the structure of board diversity, we want to create the demand for LQBTO+ board members, and we want to fill the demand with a supply from our OutOUORUM database.

Through this report, we are helping companies change their policies and structures. Heat, we wan't the investor community to demand discessly on the boards of the companies of which they invest. Out Leadership worked with some of the largest persion frauds in the United States to implement these requirements, and we are now seeking to replicate our success with Australian superennuation founds as well.

When the investor community, representing trillions of dollars of assets, says that LGBTO-inclusive boards matter, companies will listen. Once companies start to leten, they will need LGBTO-board members—and that's what we have built with the OutOUGRUM database of over 3,000 board-nody lacables.

We want to help this process every step of the way. We're writing the policy, educating the investor-community, and adding LGBTO+ talent to boards so that our companies can do better business.

The Opportunity

The opportunity to Learn about your company's policies - and others in your industry - has never been greater. In this report, we have mapped nearly 6,000 board diversity statements and policies from all Fortune 500 and Fortune 1000 companies, as well as all listed companies from the Nasdaq.

FTSE 350. ASX 200. and Hang Seng exchanges.

 Our mapping clearly shows that progress is happening. Since the launch of OutOUGNUM in 2014, the number of multinational companies with LGBTO+ inclusive board diversity policies has skyrocketed.

 The number of seated LGBTQ+ board members, however, globally remains incredibly low in absolute terms. Out Leadership aims to augment this number through policy, advocacy, and board placement.

In 2022, only 14 out of 414 vacant. Fortune 500 board seats were filled by openly LGBTO+ business leaders.

As of March 2023, only 39 out of over 5,400 Fortune 500 board seats are occupied by LGBTO+ directors, just 0.7%

When we expand to the Fortune 1000, only 58 seats are held by LGBTO+ board members, out of over 7,800 board seats (0.8%)

Just 0.7% of over 5,400 board seats in the Fortune 500 are occupied by LGBTQ+ directors.

Of the Fortune 1000, it's only 58 of 7,600.

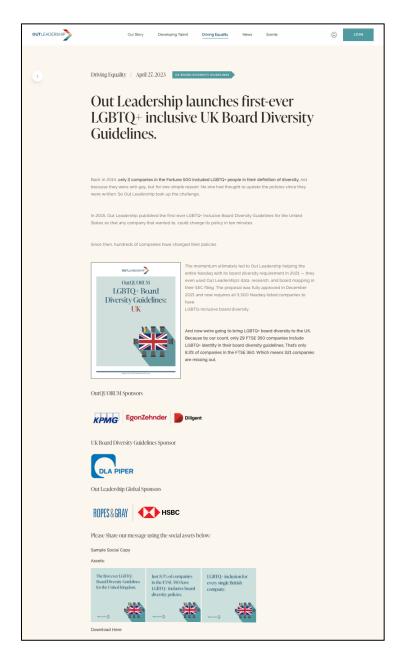
That's just 0.8%.

OUTLEADERSHIP

Company Name	Foture 10-20 Rock	LGSTQ-	Geoder	Rose	Dhricky	National. Origin	Age
gH.	103	Yes	Yes	Yes	Yes	Visc	hip
A-mark Precious Metals	646	No	No	No	No	No	No
As Smith	795	No	Yes	Yes	No	No	No
Au	199	No	Yes	Yes	No	No	Yes
Aaron's	949	No	Yes	Yes	Yes	No	Yeo
Abbott Laboratories	904	No	Yes	No	Yes	Yes	No
Abbrie	99	No	Yes	Yes	Yes	Yes	No
Abertrontale & Fitch	698	No	Yes	Yes	Yes	No	Yes
Abminstudies	462	No	Yes	Yes	Yes	Yes	Yes
Acadia Heathcare	790	No	Yeo	No	No	No	No
Author Bizzard	485	Yes	Yes	Yes	Ves	Yes	No
Acuty Brends	Φi	No	Yes	Yes	Yes	Yes	Yes
Actiober	ziig	Yes	Yes	Yes	Vest	Yes	Vinc
Act	5ss	No	No	No	No	No	No
Asivoros AutoPartis	230	No	Yes	Yes	Ves	No	No
Adverced Micro Devices	445	Yes	Yeo	Yes	Yes	Yes	No
Aeoum	160	Yes	Yes	Yes	Yes	No	Yes
Ass	360	No	Yes	Yes	Yes	No	No
AMENDED Harvagers Group	933	No	Yes	No	Ves	No	No
Aloc	149	No	Yes	Yes	Yes	No	No
Agos	360	No	Yes	Vec	Ves	Vinc	Vasc
Agilant Technologies	687	No	No	No	No	No	No
Agric Investment	798	Yes	Yes	Yes	Ves	Ves	Vinc
Ap	95	Yes	Yes	Yes	Yes	Yes	No
Air Lesse	594	No	Yes	Vec	Vest	No	Nio
Air Proclusto & Chemicals	966	No	No	No	No	No	No
Alt Street Holizoning	467	No	No	No	No	No	No
Alia mai Technologies	809	Yes	Yes	Yes	Yes	Yes	Yes
Alaska Air Group	360	No	Yes	Yes	Yes	Yes	Vest
Aberrarie	660	No	Yes	Yes	Yes	No	No
Abertons	50	No	Yes	Ves	Yes	Nio	hio
Alcon	305	No	Yes	Yes	Yes	No	No
Aleria	716	No	No	No	hio	No	hio
Alexion Phermicostica is	647	No	No	No	No	No	No
AlignTechnology	000	Yes	Yes	Ves	Vest	Vest	Vinc
Allegisory	991	No	Yes	No	Yes	No	Yes
Alleghery Technologies	499	No	Yes	No	No	No	No
Allorit Energy	695	No	Yes	No	Yes	No	Yes
Allecon Trememiesion Holdings:	599	No	Yes	Yes	Yes	No	Yes
Alidate	72	No	Yes	Yes	Yes	No	No

UK Board Diversity Guidelines

UK Guidelines Splash Page





Board Demographics Reporting:

The Business Case

For 1 years, Out Leadership has been helping comprises identify and upfill LCIITO headers and servery level of their common by building the bods commanies needs to discussor exalls by our work. Companies across the United States have changed their politics to inclusive CRIITO across the body headers of the politics of the common servery common servery control to leaders at the body head and support a preferred or ferenting better for till fixed service included notes. And now we want to bring those best practice and successes to the LKs to that we can change the lose of the beaterdowns across the LKs as well.

*This decision is rooted first and

foremost in our conviction that

perform better. Consider this:

since 2016. US companies that have gone public with at least one

companies that do not one year

decision-making will have many

positive effects for society as

a whole." - David Solomon,

post-IPO. But in addition to the that changing the stereotypes

companies with diverse leadership

Diversity on corporate boards is good for business, and

stakeholders are increasingly seeking transparency and engagement with regard to the demographic composition of the board. Global and US investors such as BlackRock CalPERS,2 CalSTRS,3 New York City Retirement Systems, and Cable-fies, "Cata Hes," rewardors city receivement systems, and State Street Global Advisors* actively encourage portfolio companies to improve board diversity and use their proxy voting power to engage with companies on this topic. Ernst & Young partnered up with a number of other organisations recently to form the Partnership for Global LGBTI Equality which focuses on social and economic inclusion alongsi which focuses on social and economic inclusion alongside the World Economic Forum ¹/₂ Ub. Seard Stewart investors ha set firm DEI commitments for itself by only allocating capital to companies that continuously improve their approach to diversity. Stewart Investors also user as influence to encourage companies to take positive action for diversity. through proxy voting and policy advocacy 6

The UK has introduced numerous obligatory diversity The UK has introduced numerious obligatory diversity reporting guidelines for certain engines over the last few years of the years of years of the years of years of the years of the years of the years of yea

speech titled "Diversity and inclusion: Driving change in our industry." Mills remarked that there was an increased need to improve the diversity and inclusion of the financial industry, and that the FCA had carried out work to understand how firms were approaching the collection of D&I data FCA had carried out, work to understand how firms were approaching the collection of D& data strikegies and the inclusivity of were objective cultures. **Mall stated that the FCA was committed to taking action on D& as a regulator and is noted as having said progress on the issues has been a regulator of the regulator and is noted as having said progress on the issues has been a regulator of the regulator of &B Dusiness Plan for 2022 to 2025 in within it would promote greater diversity and inclusion with financial services for other bits stabulously objectives in proteotricy occurrence and the market. **

Board Matrix

(Note, in preparing the below proposed matrix have been guided by the new (Jan 2023) Nasday Board

Number of Percentage Number of se- Number in Percentage

	directors who identify as any of the categories below	of the board	nice positions on the board ICEO, CFO, SID and Chair) 20	executive management	of executive management
BOARD SIZE					
Total number of directors					
GENDER IDENTITY					
Clegender Male					
Clagender Fernale					
Non-Binary					
Transgender Male					
Transgender Female					
Prefer not to say					
SEXUAL ORIENTATION					
LGSQ-					
AGE					
90					
31:40					
41-50					
51-60					
66-70					
71*					
ETHNIC & CULTURAL BACKGROUND					
White British or other White Gnotuding minority white groups!					
Mixed/Multiple Ethnic Groups					
Asian/Asian British					
Black/Whiczer/Caribbooer/Black British					
Other ethnic group, including Arab					
Not specified/prefer not to say					
DISABILITY					
identify as a person with a disability and/or experience of chronic litress					

FAQ's

Will board members be uncomfortable if asked to provide their demographic data?

Publicly listed companies may from time to time ask directors to provide certain information for compliance, corporate governance and other purposes. In addition, since companies routinely collect companies compares governance and other purposes in adulator since companies required demographic data from their employees, many directors will be familiar with this data collection from their executive roles. Nevertheless, some board members might be uncomfortable self identifying, and for this reason, companies might wish to consider inviting board members to provide the data on a voluntary and anonymous basis, and/or including options to certain questions such as "prefer not to say

Will expanded disclosure of board demographics add litigation risk for

We encourage companies to consult with their corporate socretary and external counsel in connection with market and other disclosures. Companies should consider, for example:

- How any gaps identified in the demographics of the board will be dealt with, for instance by including a narrative alongside any demographic matrix explaining why the board is of the that the current composition of the board is suitable to the needs of the company.
- How it will report the data where certain board members decline to self-report their demographic data (in relation to one or more categories):
- The applicability of UK's Equality Act 2010. Information collected about a person's orientation or in respect of other demographic categories might be considered as relating to a "protected characteristic" for the purposes of that legislation. Further, the individuals whose information has been collected must not be treated unfairly, or less favourably, because of the information provided. To mitigate the risk that the information is used for
- How it will comply with the UK GDPR (the retained General Data Protection Regulation (IEU) 2016/75() and the Data Protection Act 2018 in its collection and retention of the demographic information, given information as to a person's sexual orientation and gender may under some circumstances be considered "special category data", to which certain

The first-ever LGBTQ+ **Board Diversity Guidelines** for the United Kingdom.



Just 8.3% of companies in the FTSE 350 have LGBTQ+ inclusive board diversity policies.

OUTLEADERSHIP



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LGBTQ+ inclusion for every single British company.



Sample Copy



OutQUORUM Board Diversity Guidelines Language

Out Leadership is launching the first-ever LGBTQ+ Board Diversity Guidelines for the United Kingdom.

The adoption of LGBTQ+ Board Diversity Guidelines has proven results. In the United States, Out Leadership's data showed a correlation between the rising adoption of board diversity policies and the increased placement of LGBTQ+ corporate directors. It's time for British companies to do the

The Board Diversity Guidelines are an out-of-box solution. All your company has to do is adopt them.

Learn more at outleadership.com/developing-talent/outguorum/

#OutQUORUM #UKBoardDiversity #BoardDiversityGuidelines

Out Leadership is making LGBTQ+ inclusion in the boardroom easier than ever for British companies. Their brand new LGBTQ+ Board Diversity Guidelines for the United Kingdom are a turnkey solution to advance LGBTQ+ equality today. All your company has to do is adopt the guidelines.

Learn more at outleadership.com/developing-talent/outquorum/

#OutQUORUM #UKBoardDiversity #BoardDiversityGuidelines

Just 8.3% of companies in the FTSE 350 have LGBTQ+ inclusive board diversity policies. It's time for

I'm proud to join Out Leadership in calling for LGBTQ+ inclusive corporate boards for every company on the FTSE 350 by this time next year. With the United Kingdom as a global leader in LGBTO+ rights, British companies must also lead the way for LGBTQ+ Board Diversity.

Out Leadership's first-ever LGBTQ+ Board Diversity Guidelines for the United Kingdom are the

Learn more at outleadership.com/developing-talent/outquorum/

#OutQUORUM #UKBoardDiversity #BoardDiversityGuidelines



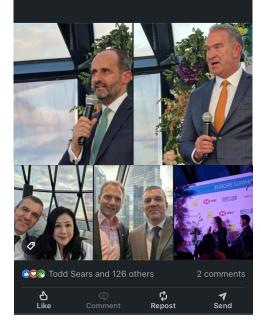
Philippe De Brouwer · 2nd Senior Vice President (SVP) Model Risk Management and Head of Diversity a...

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Is it normal to be proud of your employer? Well it happened to me this week. Colin Bell hosted a dinner to celebrate the milestones for LGBT+ rights and create

In his opening speech Todd Sears mentioned the unwavering support from #HSBC for #OutLeadership and thanked our CEO Noel Quinn and CEO Europe Colin Bell. Collin reprocitated with a warm welcome address followed by the hart-warming story of Hannah and Jake.

Special thanks to all the HSBC colleagues who support equal rights regardless preferences or who you are. Some of them were there: Terecina Kwong, Olfert de Wit, Niccolo Polli, Łukasz Kupiec (he/him), Emanuele Vignoli, Andreas Kyriakos, etc.





Alex Owens · 2nd

VP, Global Head of People Data Centres (PDC's) & Exec Sponsor of U...

would like to say a massive thank you to Todd Sears and his team at Out Leadership for a hugely humbling and inspiring dinner last

night. Hearing Jake and Hannah Graf's story, came with a mix of emotions, heart-warming to see them happy together with three kids, but also a stark reminder of the adversity they have faced not only in the past, but may still in the future. While events like this reaffirm we have so much more to do, they also inspire and energise me to go faster and harder to drive change to ensure everyone has the same human rights. Free from judgement and persecution just because of who they are. If you are interested in seeing their video, you can find it here https://lnkd.in/g8zFdxaV. Finally, thanks to my two buddies for the evening Tracy Walker Julian Gomez #outleardship #unilever #pride





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Elias Westerdahl FRSA · 2nd + Follow

Last Tuesday, we had the privilege of running a Next-Level Changemaker Masterclass for Nexus

This session was extra special since it was also the kickoff event for Out Leadership's 2023 Europe

First of all - big shout out to the leadership team at Nexus - Alicia Millar, Daniel Ricard and Ethan Spibey for packing the room and pulling together another great event! We've had the privilege of attending since the very first TNON (as it was previously known), and it is amazing to witness the sense of community and positive momentum that it has generated.

We were pleased to hear that Nexus will be collaborating with Out Leadership as they enter a new phase of their growth. It was great to meet you Todd Sears, Megan tretton, Jane Barry-Moran and Michael Juranek!

Thank you also Reed Smith for providing such a beautiful space, and to Tamara Box for being an outstanding host.

To kick things off, Geffrye Parsons walked us through a summary of headlines directly affecting the LGBTQ+ community, including a number of alarming policy developments occurring in different regions of the

Justine Lutterodt then took us through a thoughtprovoking exercise which helped us to reflect on the different aspects of our identity, how we prioritise them, and the impact of this on our ability to influence systemic change

Following this, Justine shared relevant findings from two insightful studies on 'Mindful Exclusion'. Both studies examine the impact of existing in a bubble - with the first study focussing on organisational belonging and second one focussing on governance. The belonging study (which has not yet been fully published) investigated what it takes for an employee network leader to be an effective agent of change, and explored the positive role that bubbles can play in this context. The governance study showed the tangible benefits of boards and executive teams going beyond their bubbles. The latter study can be freely downloaded reland's website: https://lnkd.in/dFNG7aYR

Finally, Dr David McLaughlan (he/him) shared ascinating research on mindful drinking, highlighting the link between mental health and the LGBTQ+ community. He also showcased technology that can be used to effectively change habits in order to create a healthier relationship with alcohol

@redefiningpowe





Birgit Neu In · 2nd Senior DEI Advisor | LinkedIn Top Voice 2022

An ESG Roundtable was the final event of the Out Leadership Europe summit last night, looking at the

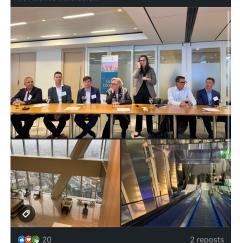
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current position of LGBTQ+ within ESG reporting - or lack thereof as the case may be. Ken Janssens shared data from his research about what the few companies who are reporting on LGBTQ+ are saying, and moderated a thoughtful discussion about what the impacts are for different stakeholders from the lack of reported information about LGBTQ+ and a number of other diversity strands that companies are actually working on within their DEI strategies. Big takeaways were that it's not just what gets measured that gets managed but also now what gets reported gets managed, and we should not forget that many smaller companies who don't report look to the FTSE 100 and its equivalents worldwide for best practices in this space. If it looks like nothing is happening for LGBTQ+ and other strands, that sends a significant message much more broadly about what companies should be paying attention to for true inclusion.

Lots more to pick up on here about what the corporate LGBTQ+ community, DEI teams, investors, regulators and so many other leaders in the mix are going to need to do to address this. Looking forward to hearing more about the Out Leadership ESG conference coming up in the autumn

Thanks again to Tamara Box and Reed Smith LLP for hosting (love the Skyfall vibes there in the evening!), Jane Barry-Moran and Marco Martinot from OL for having me, and great to reconnect with Daisy Shone and hear her views on the opportunities moving forward around this too!

#LGBTQ #ESG #corporatereporting #data #targets #evidence #inclusion





Olfert de Wit · 2nd Chief Operating Officer, HSBC Continental Europe

Inspiring evening with Todd Sears' Out Leadership Europe Summit in London. I was especially moved by his fireside chat with Hannah Graf MBE and Jake Graf, whose personal stories are a strong reminder that we need to continue to fight for a world where everyone car be their authentic selves.

+ Follow

Thanks HSBC and Colin Bell for co-hosting this evening. And great to see so many colleagues in the audience.

Terecina Kwong , Emanuele Vignoli , Camille Dupuy Olleon , Niccolo Polli , Karim NIRAOUI , Rachel Montgomerie . Steve John

#Igbtq #hsbcpride #transrights



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Stephanie Silverston · ... + Follow
Senior Associate, Civil Fraud &
Business Disputes, at Greenb...

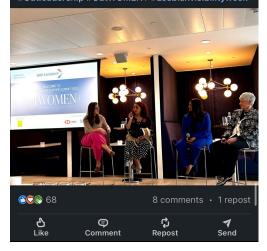
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What a week! Madalena Andrade, Andrés Jaramillo-Mejía., Claire Broadbelt, Gavin Costelloe and I have attended brilliant events as part of the Out Leadership Europe Summit 2023, listening to fantastic speakers and taking part in thought provoking discussions. It was great to see familiar faces and meet new friends, and invigorating to be part of a firm that creates opportunities like this.

Special shout out to the OutWOMEN+ event chaired by Jane Barry-Moran at Hogan Lovells which was an honest, empowering conversation on identity, equality, mentorship, and how we can all be better allies to our colleagues and friends no matter how we identify.

This is effectively my coming out post on LinkedIn as Co-Chair of Greenberg Traurig, LLP London's Allied Pride Network '+, which, if you know me, you'll know is so far out of my comfort zone. If Lesbian Visibility Week isn't the right time to do it, I don't know when will be!

#Outleadership #OutWOMEN+ #Lesbianvisibilityweek





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GT attorneys and business staff were proud to recently attend a series of events hosted by Out Leadership in London as part of the 11th Annual Out Summit Europe 2023. #GTAtlanta Shareholder John R. Richards (Labor & Employment and Retail) joined #GTLondon Shareholder Claire Broadbelt (UK Civil Fraud & Business Disputes) and Senior Associates Gavin Costelloe (UK White Collar Defense & Investigations) and Stephanie Silverston (UK Civil Fraud & Business Disputes); and staff members Madalena Andrade (Marketing Specialist) and Andrés Jaramillo-Mejía. (Senior Business Development and Marketing Manager). The programming included:

- Out Leadership's Europe Summit VIP Dinner: Hosted by Todd Sears, Founder & CEO of Out Leadership, Colin Bell, CEO of HSBC Bank PLC and HSBC Europe, and Sharon Lewis, Partner at Hogan Lovells.
- NEXUS x Out Leadership Breakfast: An event bringing together LGBTQ Networks and ERG Leaders to network, learn and share best practices across 150+ companies.
- OutWOMEN+ BREAKFAST: A discussion on what it means to be a modern woman in business, for folks who identify as women, non-binary, and gender nonconforming.
- ESG Dinner: Businesses, ESG, sustainability, and DEI Leaders from Out Leadership's member firms and partner organizations gathered for an evening of thoughtful discussion and networking.

Pictured: John Richards, Claire Broadbelt, Gavin Costelloe, Stephanie Silverston, Madalena Andrade and Andrés Jaramillo-Mejia from GT. From outside of GT Evan Jacobs, Head of Legal Operations and Liquid Product. The Man Group.

#GTEquality #OutLeadership #DiversebyDesign #GTDRIVES #LGBTQ+





♥ 46 1 comment • 2 rep



Todd Sears (He/Him) • In • 1st Founder & CEO, Out Leadership 6d • Edited • ⑤

The 11th annual Out Leadership Europe CEO Dinner on Wednesday night at HSBC's global headquarters in London was a smash success! Emanuele Vignoli, CEO of HSBC Luxembourg was the most gracias (and fun!) host, and the 17 other CEOs who joined, as well as the UK Ambassador to Luxembourg, were so incredibly engaged, switched on and committed to action.

I shared OL's new 3rd annual board research that we launched last week, Visibility Counts: The LGBTQ Board Opportunity (https://lnkd.in/eF564-9T), which maps the board diversity policies of the Fortune1000, the Nasdaq, the FTSE, the ASX and the HangSeng. They immediately checked to see if their companies were LGBTQ inclusive at the board level—and were generally shocked to find that they weren't. I'm told conversations are already happening with corporate secretaries, and several of the CEOs have reached out to ask us to discuss with their board. Several leaders promised to keep the research in their office, so that every client coming in could check to see their LGBTQ board inclusivity....

I also shared Out Leadership's Uganda brief, that we built in concert with the US State Department, detailing just how awful the law would be for their companies, their employees and their customers—not to mention humanity—and what they could DO to stop it. The conversation was still going an hour past our end time, and I had to duck out to catch a flight—which tells you how committed the CEOs and businesses of the global Out Leadership platform truly are.

To date, through our 110 global summits, and 65 CEO Dinners, we've engaged over 1,100 CEOs around the world, through hundreds of companies. The member companies of OL currently employee over 10 million leaders around the world. Mobilization of the economic power that these leaders and their companies represent has driven so much progress globally—and their unwavering commitment will drive equality in the years to come. I'm so grateful for their support, their allyship—and their friendship. #returnonequality #ceoleadership #moreworktodo #leadership #lgbtq #outleader

Colin Bell, Charlotte Crosswell OBE, Justin D'Agostino MH, Serge Dumont, Michael Ensser, Fiona Gallagher, Sharon Lewis, Hugh Milward, Paul Quain, George Roberts, Demetrio Salorio, Fleur Thomas, Rick van Aerssen, Alexander Walsh, Sam McBride-Wright, D.Phil., Hannah Lewis

Cushman & Wakefield, Microsoft, Hogan Lovells, Blackstone, American Express, DLA Piper, Societe Generale, Egon Zehnder, Wells Fargo, Herbert Smith Freehills,





Out Leadership

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Outvantage™

It's the edge and asset of every LGBTQ+ leader. It's the attention to detail and ability to think on our feet we acquired while we were in the closet, making sure no one found out. It's the drive and perseverance to be the best – so we'd be loved no matter who we declared ourselves to be. And it's the bond of shared experience with every other LGBTQ+ leader in our community, at work, and at our clients.

LGBTQ+ leaders excel in ways that are exclusive to our particular experience. And when emerging LGBTQ+ leaders learn to harness their Outvantage™ –we excel, thrive, and lead.

At our 11th Annual Europe Summit in London, emerging LGBTQ+ leaders learned to unleash their Outvantage™ at our OutNEXT program. Our leaders heard from inspiring speakers including Devin Ibanez (the first openly gay major league rugby player), Cindi Love (Executive Director, Out For Undergrad), Bruna Gil (Out⊚In Global Co-Chair, LinkedIn), Charlie Beasley (Consultant, Egon Zehnder), Alexander Walsh (Senior Managing Director, Blackstone) and Jane Barry-Moran (Managing Director, Out Leadership).

We'd like to extend our thanks to our gracious hosts at Blackstone for making this incredible event possible!

#OutNEXT #OutLEADER #OutLeadershipEuropeSummit #Outvantage



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